

12th September 2012

RECOMMENDATION LETTER

To Whom It May Concern,

This letter of recommendation is issued based on our previous working relationship with **Mr. Nabeel Al Sharfa**, who is currently the **Managing Partner of Masarat Holding**.

Through the years that he is affiliated with AON operations in Saudi Arabia and Qatar, we have found him very dynamic and very knowledgeable in the local culture and business, both in Saudi Arabia and Qatar.

I highly recommend Mr. Al Sharfa for his professional services. We believe in his capabilities and we know that he can make any business work and be successful.

Sincerely,



Abdullatif Al Rayes
CEO & Managing Director
Aon Saudi Arabia
6th Floor Tower A,
Jeddah International Business Centre
Jeddah 21422, Saudi Arabia
Tel: +966 2 657 2700
Fax: +966 2 650 1588